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FUNDAÇÃO
CALOUSTE GULBENKIAN

1956•2006

FACTOS E NÚMEROS



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CALOUSTE
GULBENKIAN

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Office of the President

The Office of the President is the support structure for the president of the Board of Trustees and participates in implementing the projects undertaken within the scope of the Presidency, supporting the representation of the Foundation in the organisations of the foundation sector and guaranteeing the administrative management that results from internal and external requests made to the president.

The Foundation's Fiftieth Anniversary Commemorations

One of the activities planned under the auspices of the Foundation's Fiftieth Anniversary Commemorations was carried over into 2008, namely the publication of the book *Fundação Calouste Gulbenkian 1956-2006 – Factos e Números* (Calouste Gulbenkian Foundation 1956-2006 – Facts and Figures). This work is intended to provide an account of the Foundation's activity over fifty years, through information that has been compiled and systematically organised by its own departments, and serving as a complement to the general work on the Foundation's fifty years of activity, published in 2007 and coordinated by António Barreto.

The book on the facts and figures of the Calouste Gulbenkian Foundation provides an inside view of the Institution's history, detailing the evolution of its structures and activities from its beginning until the present day. In 1969, when the headquarters and the museum were inaugurated, the Foundation had 33 departments and more than a thousand employees. In July 2008, there were 19 departments, seven Gulbenkian programmes, 522 employees and 1,042 pensioners. The book describes this history in 781 pages, and marks the final step in the cycle of commemorations of the Foundation's fiftieth anniversary.

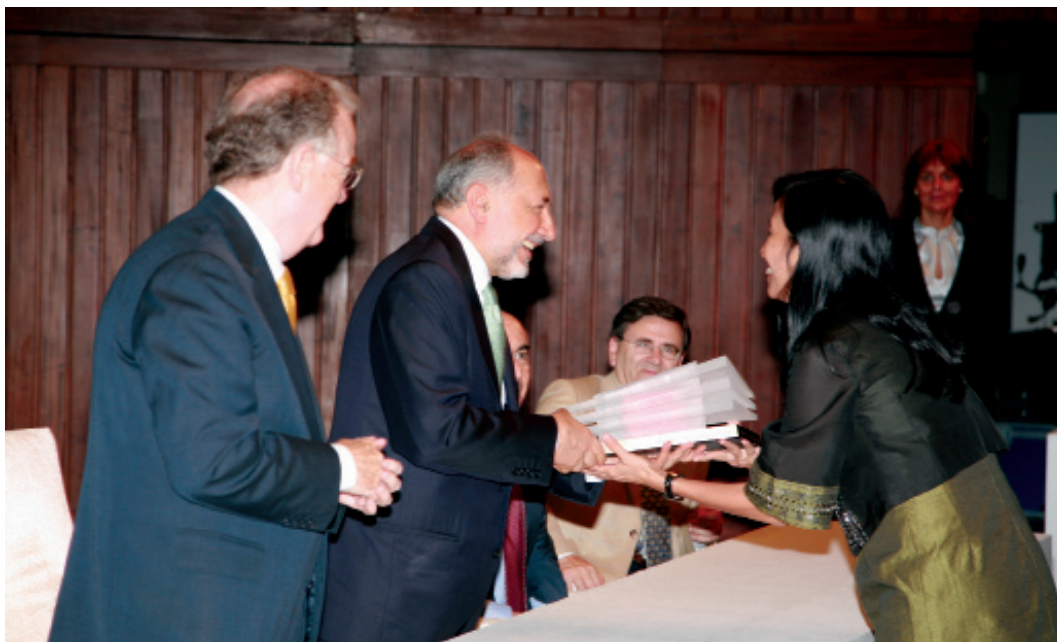
Gulbenkian Prizes

On 18 July 2008, the Office of the President organised the award ceremony for the presentation of the Gulbenkian Prizes for Art, Charity, Science and Education, as well as the Calouste Gulbenkian International Prize, and also provided support for the panel deciding on the latter prize.

The Gulbenkian Prizes were awarded to the director **Pedro Costa** (Art), the economist **Sérgio Rebelo** (Science), the **Portuguese Federation of Food Banks** (Charity) and the **João de Deus Kindergarten Association** (Education).

The Calouste Gulbenkian International Prize, which in 2008 was designed to recognise institutions or individuals that made important contributions towards ensuring respect for biodiversity and the defence of the environment, was awarded jointly to the **Marine Science Institute** of the University of the Philippines and the international NGO **Global Footprint Network**.

The winners of the Gulbenkian Prizes were selected on the basis of proposals made by five independent panels, with the following composition:



✦ Maria Lourdes San Diego-McGlone receives the Calouste Gulbenkian International Prize from the president of the Foundation, on behalf of the Marine Science Institute of the University of the Philippines.



Calouste Gulbenkian International Prize

Jorge Sampaio (president),
Lord Robert May,
Jacqueline McGlade,
Hans Joachim Schellnhuber,
Viriato Soromenho-Marques.

Gulbenkian Art Prize

João Marques Pinto (president),
João Bénard da Costa, Jorge Calado,
José Gil, Raquel Henriques da Silva.

Gulbenkian Charity Prize

António Barreto (president), Alexandre Castro Caldas, Cristina Louro,
Daniel Sampaio, D. Manuel Clemente.

Gulbenkian Science Prize

Fernando Lopes da Silva (president), João Ferreira de Almeida,
Jorge Gaspar, Jaime Reis, Luís Cabral.

Gulbenkian Education Prize

Maria Helena da Rocha Pereira (president), Guilherme d'Oliveira Martins,
João Filipe Queiró, Lúcia Jorge, Vítor Aguiar e Silva.



- Representing the President of the Republic, Emílio Rui Vilar attended the inauguration of the new President of Armenia, Serzh Sargsyan, who also received him in a private audience (in the photograph).

Activities

The Office of the President monitors the activities inherent in the Calouste Gulbenkian Foundation's membership of networks of foundations that stimulate the development of the foundation sector at both a national and an international level, foster cooperation between foundations, and also make it possible for the Foundation to act as a facilitator in the debate on the great European and/or world themes. In 2008, the following activities were amongst the most important at an international level:

- Support for the participation of the Foundation's president at the 19th Annual General Assembly and Conference of the European Foundation Centre (EFC), held in May, in Istanbul, on the theme of "Fostering Creativity". On that occasion, the Foundation's president, who had been appointed Vice-Chairman of the EFC from 2006 to 2008, was elected Chair of the EFC for the three-year period 2009-2011, in what will be the first three-year term of office of the EFC's Management Committee.
- Support given to the activities of the Network of European Foundations (NEF) for the realisation of common projects, through the participation of the Foundation's president in the NEF's general assemblies and by replying to and forwarding requests made by the network's partners. Both in this area and others, the Office of the President closely monitored the project co-funded by the Foundation, "Strategies for Impact in Philanthropy", of the Centre for Social Investment of the University of Heidelberg, and observed the development of the activities of the NEF's Cultural Cluster.

- › Organisation, in Lisbon, of the 49th Meeting of The Hague Club, an informal network of presidents of the largest European foundations, which has been in existence since 1971. This group meets annually to discuss the role of philanthropy and the management of foundations, and this year's meeting was attended by the president of the Foundation and roughly 25 other presidents and leaders of foundations.
- › Monitoring of the initial phase of the project "Optimising Institutional Philanthropy for the 21st Century", an initiative of the Global Salzburg Seminar, which seeks to examine and interlink policies, principles, structures and practices, in order to increase the effectiveness of institutional philanthropy, and whose first meeting took place in December 2008.
- › The beginning of cooperation with the European Policy Centre, with its headquarters in Brussels and the most highly regarded Euro think tank, through the granting of strategic support to the "Europe in the World" programme of € 100,000 per year, from 2009 to 2011.
- › Support for the European Strategy Forum, an association chaired by Peter Ludlow and the catalyst behind the discussion of the great strategic questions affecting the European Union and the Member States, whose high point was the traditional top-level meeting in Ponte de Lima, at which the Foundation's president was represented.
- › Support for the "A Soul for Europe" initiative, a project that seeks to strengthen Europe's future development by using its cultural potential in a wider-ranging manner, with the president participating in the Berlin conference in November, 2008.
- › Funding of € 100,000 per year, from 2008 to 2010, for the "HELPIIN" project, a Portuguese network of partners from the private sector and non-governmental organisations, which, coordinated by the Office of the United Nations High Commissioner for Refugees (UNHCR), will seek to raise funds for the three African countries worst hit by food shortages amongst refugees: Djibouti, Kenya and Eritrea.

At a national level, the Office of the President continued to support the Foundation's president in his role as Chair of the Portuguese Foundation Centre (PFC), particularly by giving its support to the monthly board meetings and to the implementation of the activities proposed by the Board of Directors of the PFC for 2008, most notably:

- › Support for the organisation and the participation of the president in the 10th National Meeting of Foundations, which took place at the Bissaya Barreto Foundation, in Coimbra, to discuss the theme of "The Foundations and Intercultural Dialogue".
- › Participation in the Organising Committee of the 5th Meeting of the Foundations of the Community of Portuguese-Speaking Countries (CPLP), which was held in Maputo and discussed the theme of "The Foundations and Social and Economic Development".
- › Contribution to the formulation of the PFC's Principles of Good Practices.
- › Support for the production of materials to be used in the PFC's internal and external communication, in association with the Communication Department.

International conference

In association with the Gulbenkian Distance and Proximity Programme, the Office of the President took part in the preparation of the international conference “Can There Be Life Without the Other? The Possibilities and Limits of Interculturality”, held on 27 and 28 October 2008, and organised by António Pinto Ribeiro, the curator of the Distance and Proximity Programme, and Arjun Appadurai, a professor at the New School of New York.

The main aim of the conference was to study and discuss the issues arising from a new context, shaped by the possibilities and limits of interculturality, in a world that is increasingly marked by information technologies, as well as the way in which this new reality is reflected in the communication and cultural production to be found in contemporary cities, and the way in which dialogue with the Other has become so necessary in the present day and age. A group of highly prestigious participants, such as Mohsen Mostafavi, Karen Armstrong, Jorge Sampaio and Dipesh Chackrabart, amongst others, discussed important aspects of interculturality, such as “intimacy, hostility and social knowledge”, “vulnerability, space and the construction of limits”, “literature and intercultural dialogue”, “the future of cosmopolitanism”, “globalisation and the new religious questions” and “the possibilities of the arts”.

In September 2008, in partnership with Gradiva, the Office of the President organised the national launch of the book *A Ciência Terá Limites?*, containing the proceedings of the international conference “Is Science Near Its Limits?”, which took place in October 2007, thereby achieving two main aims: the quality of the publication and the dissemination of its contents amongst a wider audience in Portugal. In 2008, this book was also launched by the publishers Carcanet Press Limited in its English version.

Legal matters

The Office of the President provides legal support for the president and the Board of Trustees in the drafting and negotiation of protocols and contracts with national and international institutions under the scope of the Foundation’s activities. In addition to this, it monitors the evolution of the legal system applicable to foundations both in Portugal and in the European Union. At this level, the Office of the President supervised the preparation of the feasibility study for the creation of a set of statutes for European foundations. This study was presented in February 2009, at the request of the European Commission, by the Max Planck Institute for International Private Law, of Hamburg, and the Centre for Social Investment, of Heidelberg. Also monitored was the most recent jurisprudence of the European Court of Justice, which finally clarified the question of the applicability to the foundations of the freedoms of movement provided for in the treaties. The Office of the President also participated in the European debate on VAT, since, in many situations, foundations of public utility are taxed as final consumers, which makes it impossible for them to reclaim the VAT that they are obliged to pay in this capacity.

Access to the premises

Managing processes to allow third parties access to the premises for the holding of national and international conferences, meetings, colloquiums, seminars, congresses, workshops, book launches and/or other initiatives, whose authorisation depends on the Foundation’s president, is centralised in the Office of the President, working in conjunction with the Central Services Department.

Priority is given to requests from non-profit institutions whose aims match or contribute to the achievement of the Foundation's statutory objectives. In 2008, the overall amount involved in granting access to the premises, which is considered in material terms as amounting to subsidies, was € 132,121, while the revenue from granting permission to use the premises, together with the charges incurred, totalled € 81,305.

Grants

The Office of the President is responsible for managing the grants attributed by the president within the scope of the Reserve under his direct administration and divided among the Foundation's four statutory areas. In 2008, the Office of the President directly awarded a total of € 476,000 in grants and scholarships, and also awarded a total of € 246,712 for projects co-financed by some of the Foundation's other departments. The awards given to the following initiatives were amongst the most notable:

Institution	Amount	Project description	Country
Manoel de Oliveira	€ 100,000	Film <i>Singularidades de Uma Rapariga Loura</i> . Multi-year subsidy of € 200,000 for 2008-2009.	Portugal
Lisbon Municipal Council	€ 65,000	Funding of the preliminary study by the studio of the architect David Adjaye, of the installation of the África Cont – arts and cultural centre.	Portugal
Animacroma Filmes – Produção Filmes Vídeo Lda.	€ 35,000	Support for the production of a documentary on the life and work of the architect Gonçalo Ribeiro Telles, entitled <i>Em Nome da Terra</i> .	Portugal
ACEGE – Associação Cristã de Empresários e Gestores	€ 30,000	Support for the development of the “Personal and Professional Development” project under the scope of the website “VER – Valores, Ética e Responsabilidade”.	Portugal
Évora Cathedral Chapter	€ 30,000	Support for the restoration of the building of the Colégio dos Moços at Évora Cathedral, to be used for the later housing of the cathedral's treasure. Multi-year grant of € 90,000 for 2008-2010.	Portugal
National Cultural Centre	€ 27,000	Support for the organisation of the Eduardo Lourenço International Conference. Sponsored 50% by the Reserve under the President's Direct Administration and 50% by the Education and Scholarships Department.	Portugal
UNESCO	€ 20,424	Award of three scholarships under the scope of the UNESCO Scholarship Programme for Research on Poverty and Human Rights. Scholarship holders: Eric Dewedi (Benin), Tidjani Alou (Nigeria) and Patrick Ngouan (Ivory Coast).	USA
Padre António Vieira University Centre	€ 18,935	Support for the Commemorations of the 400th Anniversary of the Birth of Padre António Vieira.	Portugal
Faculty of Social and Human Sciences of the New University of Lisbon	€ 16,253	Support for the realisation of the research and publication project “Portugal and Europe: From Cooperation to Integration – 60 Years of History, 20 Years of Membership”. Multi-year grant of € 54,178 for 2006-2008.	Portugal

[Continues]

Institution	Amount	Project description	Country
Anna Lindh Foundation	€ 15,000	Support for the itinerant exhibition "Cross Border Arts among Wounds of War".	Egypt, Italy, France and United Kingdom
Faculty of Law of the University of Lisbon	€ 15,000	Support for the building of a room dedicated to the memory of Paulo Cunha.	Portugal
World Press Cartoon	€ 12,500	Support for the production of the World Press Cartoon 2008 catalogue.	Portugal and France
Jerónimos Monastery	€ 12,000	Support for a project for the iconological interpretation of the Jerónimos Monastery. Grant of € 36,000 for 2006-2008.	Portugal
OBSCENA – Performing Arts Review	€ 12,000	Support for the consolidation of the OBSCENA – Performing Arts Review project.	Portugal
Portuguese Association of Landscape Architects	€ 7,500	Support for the ceremonies in commemoration of the centenary of the birth of Francisco Caldeira Cabral.	Portugal

“Archives of the Calouste Gulbenkian Foundation” project

On 13 February, 2003, the Board of Trustees of the Calouste Gulbenkian Foundation took the decision to begin the treatment and cataloguing of the Foundation’s archives, with the aim not only of ensuring their preservation, but also of eventually making their contents available. As mentioned previously, the strategy that was adopted at that time was to give priority to the cataloguing of the archives of the now extinct departments. Besides a documentary description, it was also decided to submit these groups of documents to a process of disinfection and reconditioning, and, for this purpose, materials were selected that had physical and chemical properties that were appropriate for the conservation of documents. The reconditioning of the archives also resulted in a significant saving of storage space.

From the beginning of the project to the start of 2008, the treatment of the following archives had already been completed:

Archives of the Presidency

This is the documentation produced and received by the various bodies and departments that either belonged to or operated under the scope of the Foundation’s Presidency. It consists of documents that were produced and received by the holders of the position of president within the personal/private sphere of their activity; and documents that were produced and received by these same people when exercising other managerial duties at the Gulbenkian Foundation before taking over as president.

The total size of these archives was initially 84.72 metres in length, when measured in a straight line. They are now totally organised in their original order and their descriptions have been recorded both electronically and in paper form. This group of documents consists of the archive

of the Presidency Department, part of the archive of the Office of the Secretary of the Board of Trustees, the “Ferrer Correia” and “Victor Sá Machado” archives and the archives of the “Sales Desk”.

The new conditions have resulted in a 37% reduction of the space previously required for the storage of these documents.

Archive of the former Oil and Gas Department

This archive includes the following sub-archives: António Boaventura de Sousa, Correspondence, Mr. Denton, Miscellaneous, Robert Gulbenkian, and Companies. Many of the documents relating to Kevork Essayan and dealing with the beginning of the Gulbenkian Foundation are included in the “Miscellaneous” sub-archive. The size of this group of documents was initially 102 metres in length, but after reconditioning they now occupy only 80 metres of shelves.

Archives of the former Cooperation Department

This group of documents includes the following archives: the former Overseas Department, the former Cooperation with the New African States Department, the former Cooperation for Development Department and some documents from the International Department. The size of these archives at the beginning of the document treatment process was 130.05 metres in length.



✦ Calouste Gulbenkian Archive arriving from London: crate containing the Founder's personal diaries.

Collection of Gulbenkian Foundation diplomas

Ninety-seven documents were described, reconditioned and included in the Archive of the Office of the Secretary to the Board of Trustees.

During the course of 2008, the following results were achieved from this operation:

London Archives

This group of documents includes various archives, namely the Calouste Sarkis Gulbenkian Archive, the Gulbenkian companies archive and the archive of the London Secretariat. For many years, the documents were stored in London, and were transferred to the Foundation's stores in Carnaxide roughly five years ago, later being subjected to a cleaning and purification process. They are

currently stored at the Foundation's headquarters. Ninety-five of the original 131 crates have already been opened and all the documents have been cleaned and reconditioned. A description has been made of the documentation contained in 44 of these crates (Calouste Sarkis Gulbenkian Archive).

Paris Archives

The documents stored at the Calouste Gulbenkian Cultural Centre, in Paris, comprise various archives, namely the Calouste Sarkis Gulbenkian Archive, the archive of the Commercial Chancery of the Imperial Embassy of Iran in Paris, the Gulbenkian companies archive and the archive of the Paris Cultural Centre. Part of this documentation (measuring roughly 70 metres in length) is already to be found at the headquarters, and a second remittance of roughly 80 metres in length is expected to arrive very soon.

Work began on the cataloguing and description of this archive in October 2008.

Archive of the former Middle East Department

This archive comprises 23 metres of documents, all of which have already been fully catalogued and reconditioned.

Archive of the Fine Arts Department

This archive measures 188.5 metres in length, with 133.5 metres corresponding to the series of Specialisation Scholarships, Research Grants and Subsidies. These documents have already been treated and reconditioned. Work has begun on the treatment of other series, with 51 metres in length still remaining to be treated before the work on this archive is completed.

Exceptional priority was given to the treatment of this archive due to the need to provide important support to the research that preceded and sustained the "50 Years of Portuguese Art" exhibition.

Gulbenkian Ballet Archive

The documentation in this archive measures roughly 70 metres in length, consisting of textual documents (wardrobe, production, courses, workshops, tours, programmes, press clippings, auditions), photographs, moving image recordings and sound recordings. It should be stressed that most of this documentation is audiovisual in nature. Work began on the treatment of this archive in November 2008.

These various projects for the treatment, data processing and reconditioning of archives and documentary collections – in some cases already completed and in other cases still in progress – have already had a very positive impact on the conditions for the safeguarding of this group of documents, as well as their access for research purposes. These archives represent an essential source of information for keeping alive the memory and the identity of this Institution, as well as for providing a record and description of its activities. It should be mentioned that, during 2008, the archive received 316 requests for documentation from the Foundation's departments and 380 requests for documentation to be used for research purposes, from sources outside the Institution.