

Support

for

a

stronger

European

Project



Call Conditions 2025

In a global context marked by geopolitical, climatic, technological, and social transformations, strengthening the role of the European Union — as a project of peace and stability, as conceived since 1957 — becomes crucial to ensuring prosperity and democratic core values within the European space. The promotion of initiatives that consolidate this project is of even greater relevance in a new multilateral order, where the balance of power is increasingly dynamic and multipolar.

In this context, supporting actions that reinforce European integration, foster dialogue among Member States, and ensure a cohesive presence on the international stage is fundamental. Said initiatives contribute to building a more resilient and autonomous Europe, capable of acting as a relevant global actor that promotes peace, sustainability, human rights, and rule-based multilateralism.

Thus, encouraging projects that deepen European citizenship, strengthen internal cohesion, and position the European Union as a defender of a fairer and more cooperative world order constitutes a vital strategy for our collective future. In line with its strategic priorities — equity and sustainability — the Calouste Gulbenkian Foundation has supported projects and participated in initiatives that promote social cohesion, the inclusion of vulnerable communities, and the transition towards fairer and more environmentally responsible development models. These efforts contribute to strengthening the European Project as a space of shared values, solidarity, and active cooperation within the context of a new multilateral order.

Through this special call, the Foundation seeks to support civil society organizations established as think tanks that are at the forefront of European construction, producing evidence and knowledge that contribute both to informing the public and to enabling more informed decision-making by European and national institutions.

CALL CONDITIONS

Support for initiatives by organizations that promote the consolidation of the European Union's project in a new multilateral order

ARTICLE 1

Subject Matter

The subject matters of this Regulation is to define the regulations governing the award of support by the Calouste Gulbenkian Foundation within the framework of the Call for Support for Initiatives by Organizations that Promote the Consolidation of the European Union's Project in a New Multilateral Order (hereinafter referred to as the "Call"), with the aim of ensuring fairness, sustainability, and transparency throughout the process.

ARTICLE 2

Scope of the Call

1. The Call is an initiative of the Calouste Gulbenkian Foundation aimed at supporting and selecting innovative projects that contribute to the consolidation of the European project in the international arena, strengthening the role of the European Union in building a new multilateral order based on cooperation, sustainability, democracy, and peace.
2. The Call will take place between 17 October and 7 November 2025.

ARTICLE 3

Eligibility Terms and Conditions

1. Under this Regulation, applications may be submitted by civil society organizations established as think tanks, provided that they meet the following terms and conditions:
 - a) They are headquartered in one of the Member States of the European Union;
 - b) They are legally constituted and duly registered under the applicable law;
 - c) In the case of institutions headquartered in Portugal, they must have their situation regularized with both the social security authorities and the tax administration.

2. The following shall constitute grounds for the automatic exclusion of applications:
 - a) Failure to meet, initially or subsequently, one or more of the eligibility terms and conditions set out in this Regulation;
 - b) Failure to comply with any duties established in this Regulation;
 - c) Failure to comply with any duties arising from other initiatives developed by the Calouste Gulbenkian Foundation;
 - d) Non-approval of the applicant in the prior assessment of suitability and exposure to the risk of money laundering, terrorist financing, and/or corruption and related offences, carried out by the Calouste Gulbenkian Foundation in accordance with Article 8 of this Regulation;
 - e) Failure by the applicant to provide the Calouste Gulbenkian Foundation with the information and documents described in Articles 5 and 8 of this Regulation;
 - f) The applicant or any person responsible for its management, where applicable, being disqualified or otherwise prevented from receiving support due to any situation or conflict, whether potential or actual, that may impede, hinder, or compromise the proper award of support and/or the fulfilment of its intended purposes – including, without limitation, as a result of sanctions or restrictive measures imposed by the European Union and/or the United Nations;
 - g) Failure to submit the documents referred to in Article 5(3).

ARTICLE 4

Eligible Expenses and Financial Support

1. The amount of financial support to be granted shall depend on the project submitted for application and may not exceed a maximum of €50,000 (fifty thousand euros).
2. Unless otherwise duly justified and duly approved by the Calouste Gulbenkian Foundation, financial support shall be paid, in accordance with eligible expenses, by bank transfer and according to a schedule defined in the agreement/terms of award referred to in Article 10 of this Regulation.

3. For the purpose of calculating and paying the support referred to in the preceding paragraphs, only the following expenses shall be considered eligible:
 - a)* Those directly related to the project and necessary for its implementation;
 - b)* Those incurred by the beneficiary during the term of the funded project within the framework of the Call;
 - c)* Those duly supported by expense documentation and approved by the Calouste Gulbenkian Foundation.
4. Expenses related to activities not specified in this Regulation shall not be eligible, namely:
 - a)* Activities of a profit-making nature, except in cases involving activities carried out by “social enterprises”;
 - b)* Activities with purely religious or worship-related purposes;
 - c)* Activities of political parties or movements;
 - d)* Activities of employers’ or trade union entities;
 - e)* Professional or recreational sports activities;
 - f)* Payment of debts and related interest;
 - g)* Expenses already financed through other funding mechanisms, without prejudice to co-financing.
5. The Foundation shall grant only one support per project.

ARTICLE 5

Submission of Applications

1. The application period shall open on 17 October and close on 7 November 2025.
2. For the purposes of the preceding paragraph, applications under this funding line must be submitted using the appropriate form, available on the Calouste Gulbenkian Foundation's website, through MyGulbenkian, in Portuguese or in English.
3. In addition to the mandatory form fields, the application must include a PDF document detailing the project timeline, and a PDF document containing the project description, with a maximum length of five (5) pages.
4. Additional clarifications deemed relevant for the assessment of eligible applications may be requested.

ARTICLE 6

Evaluation, Selection, and Ranking of Applications

For the purposes of this Regulation, applications shall be evaluated, ranked, and selected based on the following criteria:

- a)* Clarity of the project's objectives, proposed methodology, expected results, and impact [30%];
- b)* Expected contribution of the project to the stated objectives [20%];
- c)* Degree of excellence of the project in comparison with existing ones (including innovation) [20%];
- d)* Technical, methodological, and planning robustness of the proposal [20%];
- e)* Budget [10%].

ARTICLE 7

Decision-Making Process

1. Applications shall be evaluated by the Calouste Gulbenkian Foundation, with measures in place to prevent conflicts of interest.
2. The evaluation, ranking, and selection of applications shall be documented in writing and duly substantiated.
3. The evaluation, ranking, and selection of applications shall be subject to a final decision by the Executive Board of the Calouste Gulbenkian Foundation, which shall be final and not subject to appeal.

ARTICLE 8

Verification of the Suitability of Selected Applicants and Prior Assessment of Exposure to the Risk of Money Laundering, Terrorist Financing, Corruption, or Related Offences

1. The Calouste Gulbenkian Foundation shall conduct due diligence procedures to ensure prior knowledge and assessment of its counterparts, verifying, in particular, their exposure to the risk of money laundering, terrorist financing, and/or corruption and related offences, the absence of sanctions or corrective measures imposed by national or international authorities, and the absence of any situations of non-compliance by the applicant under other programmes developed by the Foundation.
2. For the purposes of the preceding paragraph, selected applicants are required to submit the following documents and information:
 - a) Certificate of tax compliance (for Portuguese entities);
 - b) Certificate of social security compliance (for Portuguese entities);
 - c) Proof of bank account ownership;
 - d) Permanent Commercial Registry Certificate or registration in the Central File of Legal Persons, as applicable, and Declaration from the Central Register of Beneficial Owners;
 - e) Latest approved Annual Report and Accounts, including information on the entity's management bodies.

3. Should it deem relevant or necessary for the purposes of verifying the applicant's suitability and/or fulfilling its legal duties, the Calouste Gulbenkian Foundation may, at any time, request additional information from the applicant, namely, as applicable, concerning its identity, professional experience, reputation, as well as its beneficial owners and/or persons responsible for its management.

ARTICLE 9

Communication of Results

Applicants shall be notified of the results of their application online, through MyGulbenkian.

ARTICLE 10

Acceptance and Award of Support

1. Acceptance of the support by the selected applicants shall be confirmed through the execution of the corresponding agreement with the Calouste Gulbenkian Foundation or by signing the terms of award of the support, which shall specify, in particular, the parties' responsibilities, the method and schedule of payments, as well as the eligible expenses.
2. It is the responsibility of the selected applicant to send the signed agreement or terms of award to the Calouste Gulbenkian Foundation.
3. For the purposes of the preceding paragraph, the agreement or terms of award may be signed using a qualified electronic signature and sent electronically, or signed in handwritten form and sent by post to the Calouste Gulbenkian Foundation at the contact addresses indicated therein.

ARTICLE 11

Monitoring

1. The Calouste Gulbenkian Foundation shall monitor the physical and financial execution of the support and may, for this purpose, request from the beneficiary any information and documentation it deems relevant or carry out verifications, directly or through an entity mandated for that purpose, with a view to monitoring, controlling, and assessing whether the application of the support complies with its underlying object and purpose, as well as the results and impact achieved.
2. The beneficiary undertakes to cooperate fully in this regard, providing, in due time, access to all information, documentation, and other resources necessary for the exercise of the functions of the Foundation or of the entity mandated for that purpose.

ARTICLE 12

Suspension and Cancellation of Support

The misuse of the support, non-compliance with the law, or breach of the obligations incumbent upon the beneficiary may result in the suspension, cancellation, or reimbursement to the Calouste Gulbenkian Foundation of the amounts received by the beneficiary for which there is no proper justification.

ARTICLE 13

Revisions and Amendments

1. The present Regulation may be amended by decision of the Calouste Gulbenkian Foundation.
2. Amendments shall take effect on the date of their communication through MyGulbenkian.

ARTICLE 14

Protection of Personal Data

1. The Calouste Gulbenkian Foundation is the entity responsible for the processing of personal data.
2. All personal data provided by applicants and beneficiaries (hereinafter the “Data Subjects”) during the application process shall be processed exclusively for the purpose of managing the application process for the award of support by the Calouste Gulbenkian Foundation, and for assessing the impact and results thereof. Such processing is based on the relationship established with the Data Subjects through their acceptance of this Regulation and on the Foundation’s legal obligations concerning the verification of the suitability of selected applicants and the prior assessment described above.
3. The personal data of the Data Subjects shall be retained for the period necessary to manage the application process for the award and administration of the support, except where another period is required under applicable legislation. Certain data (namely, the Data Subject’s name, date of application, terms and duration of the support, personal data potentially included in reports, papers, and final publications, as well as voice and image records from events and activities promoted by the Calouste Gulbenkian Foundation under this initiative) shall be kept indefinitely by the Foundation, within the context of its cultural, intellectual, and artistic archive management activities.
4. The Calouste Gulbenkian Foundation guarantees the Data Subjects the exercise of their rights in relation to their data, including the right of access, rectification, erasure, objection, restriction of processing, and portability, in accordance with applicable law.
5. To exercise their rights or for any questions regarding data processing in this context, Data Subjects may contact the Calouste Gulbenkian Foundation via the following [form](#).
6. The Calouste Gulbenkian Foundation implements all necessary and appropriate security measures to protect the personal data of the Data Subjects, whether the data are processed directly by the Foundation or by entities subcontracted by it.

7. The Calouste Gulbenkian Foundation may process the personal data collected in this context directly and/or through subcontracted entities for that purpose. Such entities shall process the personal data solely for the purposes defined by the controller and under its instructions, being contractually bound to maintain confidentiality and ensure the security of data processing. Appropriate contracts shall be entered into with such subcontracted entities, in accordance with and as required by applicable legislation.
8. For the purposes of awarding and managing support, the Calouste Gulbenkian Foundation may share the Data Subjects' information with partner entities for the management of publications and institutional communications. These entities may be based within or outside the European Union; in the latter case, appropriate mechanisms shall always be implemented, in accordance with applicable legislation, to ensure the security of the personal data processed.
9. Data Subjects may lodge a complaint with the Privacy Committee of the Calouste Gulbenkian Foundation via the following [form](#). Data Subjects may also submit a complaint to the National Data Protection Commission (Comissão Nacional de Proteção de Dados – CNPD) if they believe that the Calouste Gulbenkian Foundation has failed to comply with legal provisions concerning data protection.

ARTICLE 15

Prevention of Corruption and Related Offences

1. The Calouste Gulbenkian Foundation adopts and maintains in force internal measures and procedures designed to prevent, detect, remedy, and sanction acts of corruption and related offences committed against or through the Foundation. It also collects and retains, in digital format and for the necessary period, all information required for the proper fulfilment of the applicable obligations in this regard, in full compliance with the relevant legislation and regulations.
2. For this purpose, and without prejudice to other applicable measures and procedures in force, the Calouste Gulbenkian Foundation carries out, under the terms of Article 8, prior assessments of its counterparties and their exposure to the risk of corruption and related offences, including, where applicable, the identification of beneficial owners, risks to image and reputation, and business relationships with third parties, in order to identify potential conflicts of interest.

3. The Calouste Gulbenkian Foundation has in place a [Code of Conduct](#), which forms an integral part of this Regulation. This Code sets out the general regulations and principles of ethics and professional conduct applicable to the members of the Foundation's governing bodies and to all its employees, in their relations with one another and with third parties, serving as a reference for the standards of conduct required of the Calouste Gulbenkian Foundation in its dealings with third parties.

ARTICLE 16

Prevention of Money Laundering and Terrorist Financing

1. The Calouste Gulbenkian Foundation adopts and maintains in force internal measures, procedures, and control systems aimed at preventing and combating money laundering and terrorist financing. It also collects and retains, in digital format and for the legally required period, all information necessary for the proper fulfilment of its obligations in this area, in full compliance with applicable legislation and regulations.
2. Without prejudice to other applicable measures and procedures in force, the Calouste Gulbenkian Foundation keeps a digital record of all transactions and transfers made by it within the scope of the support granted under this Regulation.
3. The Calouste Gulbenkian Foundation shall, in accordance with Article 11, monitor and regularly review the activities carried out and the manner in which the support is used, in order to ensure that they comply with the purpose and objectives underlying their award. For this purpose, it may request all information necessary to carry out such monitoring and review, as well as the corresponding supporting documentation.
4. Should the Calouste Gulbenkian Foundation detect any suspicion that certain funds may originate from criminal activities or be related to terrorist financing, it shall immediately notify the DCIAP (Central Department of Investigation and Penal Action) and the Financial Intelligence Unit, in accordance with the law and applicable regulations. The Foundation shall maintain confidentiality regarding such communications and the identity of those involved, and shall cooperate promptly with the competent authorities, namely in compliance with the applicable reporting and information duties.

5. The Calouste Gulbenkian Foundation adopts and maintains in force internal measures, procedures, and control systems to ensure full compliance with the sanctions and restrictive measures adopted by the European Union and/or the United Nations, as well as to fulfil its related legal obligations. These include, without limitation, duties concerning compliance with imposed sanctions and restrictive measures, cooperation with authorities, reporting and information duties, disclosure obligations, and confidentiality requirements.

ARTICLE 17

Prevention of Harassment

1. The Calouste Gulbenkian Foundation promotes and adopts non-discriminatory behaviour, regardless of nationality, ethnicity, gender, age, physical disability, religion, sexual orientation, opinion, or political affiliation, and condemns any form of moral or sexual harassment, verbal or physical humiliation, coercion or threat, as well as sexual abuse and exploitation.
2. The Calouste Gulbenkian Foundation has implemented measures for the prevention of and response to all forms of sexual exploitation, abuse, and/or harassment, in accordance with the principles established in the Code of Good Conduct for the Prevention and Combating of Harassment in the Workplace and in the Policy on the Prevention of Sexual Exploitation and Abuse, both available on the Foundation's website.

ARTICLE 18

Environmental Sustainability

The Calouste Gulbenkian Foundation is firmly committed to advancing sustainability, ensuring compliance with applicable environmental legislation and implementing best practices in environmental management across its operations, as well as in the activities associated with the implementation of this initiative. This commitment is pursued through a life-cycle and value-chain approach to each product or project.

ARTICLE 19

Final Provisions

1. The Calouste Gulbenkian Foundation is solely responsible for clarifying any doubts regarding this Regulation.
2. For clarification of any queries, the Foundation may be contacted via the following email address: parint@gulbenkian.pt.
3. Any cases not covered by this Regulation shall be resolved by the Executive Board of the Calouste Gulbenkian Foundation.
4. The Calouste Gulbenkian Foundation reserves the right not to award any support if the proposals do not meet the objectives defined for this funding line.

ARTICLE 20

Entry into Force

The present Regulation shall enter into force on the date of its publication in Lisbon.

INFORMATION REQUEST AND CONTACT

Calouste Gulbenkian Foundation

parint@gulbenkian.pt

October 2025